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Strategic management

An NHS strategic manager is a leader that puts patients, the public and our staff at the very heart of decision making and setting the organisation's direction.

"The best part of my job is that I have the opportunity to improve patient care for 7.5 million people across the north west."

Read Dan's story [1]



Working life

You will be play a major part on setting the vision, aims and objectives for the organisation and creating routes towards reaching these goals. You could also be responsible for planning and implementing change and you're likely to be a senior leader.

Job roles will vary depending on the organisation, but essentially have responsibility for the successful delivery of a range of services within the organisation. In the NHS, your role in strategic management will certainly involve:

Apprenticeships logo

- leading people
- resource and budget management
- working with clinical colleagues and cross-functional teams to improve the way in which services are delivered
- consulting patients and the public
- focusing on how the NHS can be modernised to meet patients' needs.

Your role could range from being responsible for a whole service division of staff and a multimillion pound budget in a hospital trust to managing primary care [2] or mental health services over a wide geographical area and across many sites.

Roles in strategic management

Examples of roles in strategic management include:

- change manager
- commissioning manager
- director of strategic development
- general manager

Change manager

In this example, you'd be working in a large acute trust and would play a pivotal role in shaping and transforming the future of the trust. It would initially focus on delivering benefits in an area such as diagnostic imaging services, working with clinicians and managers and then move into wider clinical or non-clinical areas.

Commissioning manager (social inclusion)

This is a varied and challenging example of a role working in primary care [2] and would give you the opportunity to develop unique services for people often excluded from planning.

You would be responsible for planning and implementing change and likely to be a senior leader

Working with a range of services, you'd be responsible for ensuring that the differing needs of the community were met efficiently. The role would involve commissioning and developing healthcare services for a variety of groups, such as:

- HM prison
- asylum seekers
- black and ethnic communities
- as well as developing smoking cessation services.

Director of strategic development

Based in a mental health trust, you would be an executive director and play a significant role in shaping the future mental health services and social care provision. You would offer a board overview of new developments in specific areas such as the child and adolescent service and regional women's forensic services.

General manager

You would be based in a high profile directorate within one of England's largest mental health trusts. This directorate forms a key part of the NHS's plans to reform the management, assessment and treatment of high risk patients thought to be dangerous and severely personality disordered (DSPD).

As a member of the directorate management, you'd provide strategic support and professional guidance, while managing a multi-million pound budget and over 300 people.

Want to learn more?

- Find out more about the entry requirements, skills and interests required to enter a career in strategic management [3]
- Find out more about the training you'll receive for a career in strategic management [4]

• Pay and conditions

Most jobs in the NHS are covered by the <u>Agenda for Change (AfC)</u> [5] pay scales. This pay system covers all staff except doctors, dentists and the most senior managers.

Although you could work your way up from administrative and supervisory roles in between bands 3-6, working in a strategic management role in the NHS your salary would typically be around AfC [6] bands 8 and 9. There would be opportunities at director level, some of which would be on the Very Senior Managers pay scales, typically in excess of £100,000 per year.

Staff in the NHS will usually work a standard 37.5 hours per week.

Terms and conditions of service can vary for employers outside the NHS.

• Where the role can lead

With further training and/or experience, you may be able to develop your career further and apply for more senior managerial roles.

Progression for those with ability is typically via operational management in a large hospital.

Relocation for promotion is common.

More diverse routes are now opening up, for example, jointly-funded posts between health and social services.

Graduates from the <u>NHS Graduate Management Training Scheme</u> [7] are expected to gain rapid promotion.

Management qualifications, such as an MBA (Master of Business of Administration) or DMS (Diploma in Management Studies) may be an advantage for some posts.

Job market and vacancies

When you're looking for managerial jobs or apprenticeship vacancies, there are a number of sources you can use but most vacancies are advertising on the <u>NHS Jobs</u> website [8].

Just some of the current vacancies are below.

Find a vacancy

Enter your location or postcode

Show results within

Search

• Policy and Strategy Manager

Leeds, London, Hybrid or Home working, LS1 4AP

Salary: £46148.00 to £52809.00 Type: Permanent Employer: NHS Resolution <u>Apply now on NHS Jobs for Policy and Strategy Manager job (opens in a new</u> <u>window)</u> [9]

Assistant Director, Integrated Commissioning and Contracts

Ipswich, IP1 2BX Salary: £85289.00 to £102448.00 Type: Permanent Employer: Suffolk County Council Apply now on NHS Jobs for Assistant Director, Integrated Commissioning and Contracts job (opens in a new window) [10]

• Head of Strategy, Engagement and Inclusion

Manchester, M13 9NQ

Salary:

£64455.00 to £74896.00 Type: Fixed-Term Employer: Manchester University NHS Foundation Trust Apply now on NHS Jobs for Head of Strategy, Engagement and Inclusion job (opens in a new window) [11]

• Director of Care

Oswestry, SY10 9BX

Salary:

£79950.00 to £90456.00

Type:

Permanent

Employer:

Hope House Children's Hospices Apply now on NHS Jobs for Director of Care job (opens in a new window) [12]

• Director of Finance

Manchester, M13 9NL

Salary:

£109179.00 to £125637.00

Type:

Permanent

Employer:

Manchester University NHS Foundation Trust Apply now on NHS Jobs for Director of Finance job (opens in a new window) [13]

• Assistant Director of Planning

Cardiff, CF11 9AD Salary: £89491.00 to £103203.00 Type: Permanent Employer: Digital Health and Care Wales <u>Apply now on NHS Jobs for Assistant Director of Planning job (opens in a new</u> window) [14]

Director of Supply Chain

London, SE1 4YB

Salary:

£113557.00 to £129443.00 Type: Permanent Employer: Guy's and St Thomas' NHS Foundation Trust Apply now on NHS Jobs for Director of Supply Chain job (opens in a new window) [15]

• Director of Breast Screening

Lancaster, LA1 4RP

Salary:

Negotiable

Type:

Permanent

Employer:

University Hospitals of Morecambe Bay NHS Trust Apply now on NHS Jobs for Director of Breast Screening job (opens in a new window) [16]

• Divisional Director of Nursing

Wigan, WN1 2NN

Salary: £88168.00 to £101677.00 Type: Fixed-Term Employer: Wrightington Wigan & Leigh Teaching Hospitals NHS Foundation Trust Apply now on NHS Jobs for Divisional Director of Nursing job (opens in a new window) [17]

• Associate Director of Operations

Ipswich Suffolk, IP3 8LY

Salary:

£76965.00 to £88682.00

Type:

Permanent

Employer:

Norfolk & Suffolk Foundation NHS Trust

Apply now on NHS Jobs for Associate Director of Operations job (opens in a new window) [18]

• Director of Clinical Services

Woking, GU21 4BY

Salary: £70000.00 to £75000.00 Type: Permanent Employer: Nuffield Health Apply now on NHS Jobs for Director of Clinical Services job (opens in a new window) [19]

• Divisional Director of Surgery

Walsall, WS29PS

Salary: £109725.00 to £145478.00 Type: Fixed-Term Employer: Walsall Healthcare NHS Trust Apply now on NHS Jobs for Divisional Director of Surgery job (opens in a new window) [20]

• Associate Director of Midwifery

Exeter, EX2 5DW

Salary:

£76965.00 to £88682.00

Type:

Permanent

Employer:

Royal Devon University Healthcare NHS Foundation Trust <u>Apply now on NHS Jobs for Associate Director of Midwifery job (opens in a new</u> window) [21]

• Director of Nursing & Quality

Middlesbrough, TS5 5NW Salary: Negotiable Type: Permanent Employer: Teesside Hospice Apply now on NHS Jobs for Director of Nursing & Quality job (opens in a new window) [22]

• Director of Quality Governance

Salford, M6 8HD Salary: £109179.00 to £125637.00 Type: Permanent Employer: Northern Care Alliance NHS Foundation Trust Apply now on NHS Jobs for Director of Quality Governance job (opens in a new window) [23]

• Director of Finance and Estates

Doncaster, DN4 8QN

Salary:

£140000.00 to £158000.00

Type:

Permanent

Employer:

Rotherham Doncaster and South Humber NHSFT

Apply now on NHS Jobs for Director of Finance and Estates job (opens in a new window) [24]

• Director of Nursing - Mental Health

Cardiff, CF64 2XX

Salary:

£106967.00 to £123091.00

Type:

Fixed-Term

Employer:

Cardiff and Vale University Health Board

Apply now on NHS Jobs for Director of Nursing - Mental Health job (opens in a new window) [25]

• Director of Strategic Projects & Programmes

Angel, London, N1 9PF Salary: £140000.00 Type: Permanent Employer: Royal Free London Property Services Ltd <u>Apply now on NHS Jobs for Director of Strategic Projects & Programmes job</u> (opens in a new window) [26]

• Deputy Director of Estates & Facilities

London, N19 5NF Salary: £117645.00 to £134103.00 Type: Permanent Employer: Whittington Hospital NHS Trust Apply now on NHS Jobs for Deputy Director of Estates & Facilities job (opens in a new window) [27]

Director of Population Health Management

Sunderland Enterprise Park, SR5 3XB Salary: £109179.00 to £125637.00 Type: Permanent Employer: North East & North Cumbria ICB <u>Apply now on NHS Jobs for Director of Population Health Management job (opens</u> in a new window) [28]

Director of People and Organisational Development

Doncaster, DN4 8QN Salary: £130000.00 to £144000.00 Type: Permanent Employer: Rotherham Doncaster and South Humber NHSFT Apply now on NHS Jobs for Director of People and Organisational Development job (opens in a new window) [29]

• Training Programme Director for Immunology (London)

Salary: Negotiable Type: Secondment

London, E14 4PU

Employer: NHS England <u>Apply now on NHS Jobs for Training Programme Director for Immunology (London)</u> job (opens in a new window) [30]

• Deputy Director of People & Organisational Development

Cardiff, CF10 4BZ

Salary:

£89491.00 to £103203.00

Type:

Permanent

Employer: Public Health Wales <u>Apply now on NHS Jobs for Deputy Director of People & Organisational</u> Development job (opens in a new window) [31]

• Deputy Director of Operations Surgery Division

Dudley, DY1 2HQ

Salary:

£74290.00 to £85601.00

Type:

Permanent

Employer:

The Dudley Group NHS Foundation Trust Apply now on NHS Jobs for Deputy Director of Operations Surgery Division job (opens in a new window) [32]

• Training Programme Director for Palliative Medicine (KSS)

Horley, RH6 7DE

Salary: Negotiable Type: Secondment Employer: NHS England Apply now on NHS Jobs for Training Programme Director for Palliative Medicine (KSS) job (opens in a new window) [33]

• Divisional Director of Nursing and Governance QEM

London, SE18 4QH

Salary: £88168.00 to £101677.00 Type: Permanent Employer: Lewisham and Greenwich NHS Trust Apply now on NHS Jobs for Divisional Director of Nursing and Governance QEM job (opens in a new window) [34]

Divisional Deputy Director of Nursing - Women's & Children's

Prescot, L35 5DR

Salary:

£74290.00 to £85601.00

Type:

Permanent

Employer:

Mersey and West Lancashire Teaching Hospitals NHS Trust Apply now on NHS Jobs for Divisional Deputy Director of Nursing - Women's & Children's job (opens in a new window) [35]

• Substantive Consultant and Clinical Director in Urology

Carlisle, CA2 7HY

Salary:

£105504.00 to £139882.00

Type:

Permanent

Employer:

North Cumbria Integrated Care NHS Foundation Trust Apply now on NHS Jobs for Substantive Consultant and Clinical Director in Urology job (opens in a new window) [36]

• Deputy Director of Health Protection in Regions

London, Birmingham, Leeds, Liverpool, E14 4PU

Salary: £109179.00 to £145478.00 Type: Permanent Employer: UK Health Security Agency <u>Apply now on NHS Jobs for Deputy Director of Health Protection in Regions job</u> (opens in a new window) [37]

Deputy Director of People (OD and Communications)

Oxford, OX4 4XN

Salary: £91342.00 to £105337.00 Type: Permanent Employer: Oxford Health NHS Trust Apply now on NHS Jobs for Deputy Director of People (OD and Communications) job (opens in a new window) [38]

• Director - Sustainability

Nationally, SE1 8UG Salary: £100000.00 Type: Permanent Employer: NHS England Apply now on NHS Jobs for Director - Sustainability job (opens in a new window)

• Finance Director

London, E1 1BB Salary: £117645.00 to £134103.00 Type: Permanent Employer: Barts Health NHS Trust Apply now on NHS Jobs for Finance Director job (opens in a new window) [40]

• Finance Director

Crowborough, TN6 1XP Salary: £80000.00 to £100000.00 Type: Permanent Employer: Horder Healthcare Apply now on NHS Jobs for Finance Director job (opens in a new window) [41]

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Employer:

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Training Programme Director for Rheumatology in KSS

Horley, RH6 7DE

Salary:

Negotiable

Type:

Secondment

Employer:

NHS England

Apply now on NHS Jobs for Training Programme Director for Rheumatology in KSS job (opens in a new window) [42]

Finance Director

London, E1 1BB

Salary: £117645.00 to £134103.00 Type: Permanent Employer: Barts Health NHS Trust Apply now on NHS Jobs for Finance Director job (opens in a new window) [40]

• Finance Director

Crowborough, TN6 1XP Salary: £80000.00 to £100000.00 Type: Permanent Employer: Horder Healthcare Apply now on NHS Jobs for Finance Director job (opens in a new window) [41]

Director of Nursing Mental Health and Learning Disabilities

St Asaph, LL17 0JG

Salary:

£106967.00 to £123091.00

Type:

Permanent Employer:

Betsi Cadwaladr University Health Board Apply now on NHS Jobs for Director of Nursing Mental Health and Learning Disabilities job (opens in a new window) [43]

Specialty Training Programme Director for Obstetrics and Gynaecology

Plymouth, PL6 5DH

Salary:

Negotiable

Type:

Fixed-Term

Employer:

NHS England

Apply now on NHS Jobs for Specialty Training Programme Director for Obstetrics and Gynaecology job (opens in a new window) [44]

• Training Programme Director for Geriatric Medicine in KSS

Horley, RH6 7DE Salary: Negotiable Type: Secondment Employer: NHS England Apply now on NHS Jobs for Training Programme Director for Geriatric Medicine in KSS job (opens in a new window) [45]

• Deputy Director of Clinical Pathways-Health in Justice

National Role, RG7 4SA Salary: £85000.00 to £85000.00 Type: Permanent Employer: Practice Plus Group Apply now on NHS Jobs for Deputy Director of Clinical Pathways-Health in Justice job (opens in a new window) [46]

• Chief Nurse & Director of Infection Prevention and Control (DIPC)

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Brighton, BN2 3EW
Salary:
£100000.00 to £200000.00
Type:
Permanent
Employer:
Sussex Community NHS Foundation Trust
Apply now on NHS Jobs for Chief Nurse & Director of Infection Prevention and
Control (DIPC) job (opens in a new window) [47]
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Training Programme Director for Simulation in ICM London Programme

London, E14 4PU Salary: Negotiable Type: Secondment Employer: NHS England Apply now on NHS Jobs for Training Programme Director for Simulation in ICM London Programme job (opens in a new window) [48]

Training Programme Director for Core Surgery (North East London)

London, E14 4PU

Salary: Negotiable Type: Secondment Employer: NHS England Apply now on NHS Jobs for Training Programme Director for Core Surgery (North East London) job (opens in a new window) [49]

• Director - Design Delivery

Nationally, SE1 8UG Salary: £100000.00 Type: Permanent Employer: NHS England Apply now on NHS Jobs for Director - Design Delivery job (opens in a new window)

• Directorate Support Officer

Stoke on Trent, ST4 6QG Salary: £26530.00 to £29114.00 Type: Fixed-Term Employer: University Hospital of North Midlands NHS Trust Apply now on NHS Jobs for Directorate Support Officer job (opens in a new window) [51]

Divisional Director -CCDE

Kendal, LA9 7RG

Salary:

£105385.00 to £111739.00

Type:

Permanent

Employer:

University Hospitals of Morecambe Bay NHS Trust

Apply now on NHS Jobs for Divisional Director -CCDE job (opens in a new window) [52]

Directorate Administration Support

Newcastle upon Tyne, NE15 8NY

Salary: £24937.00 to £26598.00 Type: Permanent Employer: NHS Business Services Authority Apply now on NHS Jobs for Directorate Administration Support job (opens in a new window) [53]

Non-executive Director

Harlow, CM20 1DR Salary: £13000.00 Type: Fixed-Term Employer: The Princess Alexandra Hospital NHS Trust Apply now on NHS Jobs for Non-executive Director job (opens in a new window)

• Non-Executive Director

Liversedge, WF15 6LP Salary: Negotiable Type: Fixed-Term Employer: Locala Health and Wellbeing Apply now on NHS Jobs for Non-Executive Director job (opens in a new window)

• Chief Nurse & Director of Infection Prevention and Control (DIPC)

Brighton, BN2 3EW Salary: £100000.00 to £200000.00 Type: Permanent Employer: Sussex Community NHS Foundation Trust Apply now on NHS Jobs for Chief Nurse & Director of Infection Prevention and Control (DIPC) job (opens in a new window) [47]

Training Programme Director for Simulation in ICM London Programme

London, E14 4PU

Salary: Negotiable Type: Secondment Employer: NHS England Apply now on NHS Jobs for Training Programme Director for Simulation in ICM London Programme job (opens in a new window) [48]

Training Programme Director for Core Surgery (North East London)

London, E14 4PU Salary: Negotiable Type: Secondment Employer: NHS England Apply now on NHS Jobs for Training Programme Director for Core Surgery (North East London) job (opens in a new window) [49]

Consultant Psychiatrist & Medical Director

Crewe, CW1 4QW
Salary:
£173500.00
Type:
Permanent
Employer:
Cygnet Health Care
Apply now on NHS Jobs for Consultant Psychiatrist & Medical Director job (opens
in a new window) [56]

• Consultant Neuropsychiatrist & Medical Director

Widnes, WA8 5UY Salary: £173400.00 Type: Permanent Employer: Cygnet Health Care <u>Apply now on NHS Jobs for Consultant Neuropsychiatrist & Medical Director job</u> (opens in a new window) [57]

Further information

For further information about a career in strategic management, please contact:

- Institute of Healthcare Management [58]
- <u>NHS Graduate Management Training Scheme</u> [59]
- NHS Leadership Academy [60]

Other roles that may interest you

- Project manager [61]
- Practice manager [62]
- Purchasing and contract management [63]
- Knowledge and library services [64]

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Links

[1] https://www.healthcareers.nhs.uk/explore-roles/management/roles-management/generalmanagement/strategic-management/real-life-story-dan-ainsworth [2] https://www.healthcareers.nhs.uk/glossary#Primary care [3] https://www.healthcareers.nhs.uk/exploreroles/general-management/strategic-management/entry-requirements-skills-and-interests [4] https://www.healthcareers.nhs.uk/explore-roles/general-management/strategic-management/training-anddevelopment-strategic-management [5] https://www.healthcareers.nhs.uk/about/careers-nhs/nhs-pay-andbenefits/agenda-change-pay-rates [6] https://www.healthcareers.nhs.uk/glossary#AfC [7] http://www.nhsgraduates.co.uk/the-scheme.aspx [8] http://www.jobs.nhs.uk [9] https://beta.jobs.nhs.uk/candidate/jobadvert/M9912-25-0039 [10] https://beta.jobs.nhs.uk/candidate/jobadvert/F0062-19812 [11] https://beta.jobs.nhs.uk/candidate/jobadvert/C9349-25-2192 [12] https://beta.jobs.nhs.uk/candidate/jobadvert/B0315-25-0016 [13] https://beta.jobs.nhs.uk/candidate/jobadvert/C9349-25-2229 [14] https://beta.jobs.nhs.uk/candidate/jobadvert/M9025-25-0060 [15] https://beta.jobs.nhs.uk/candidate/jobadvert/C9196-25-1255 [16] https://beta.jobs.nhs.uk/candidate/jobadvert/C9331-25-0667 [17] https://beta.jobs.nhs.uk/candidate/jobadvert/C9302-25-0391 [18] https://beta.jobs.nhs.uk/candidate/jobadvert/C9246-25-0805 [19] https://beta.jobs.nhs.uk/candidate/jobadvert/E0302-25-0932 [20] https://beta.jobs.nhs.uk/candidate/jobadvert/C9407-25-0232 [21] https://beta.jobs.nhs.uk/candidate/jobadvert/C0023-25-1359 [22] https://beta.jobs.nhs.uk/candidate/jobadvert/B0156-25-0011 [23] https://beta.jobs.nhs.uk/candidate/jobadvert/C9236-25-1240 [24] https://beta.jobs.nhs.uk/candidate/jobadvert/C9376-25-0436 [25] https://beta.jobs.nhs.uk/candidate/jobadvert/H9001-25-0535 [26]

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